## **UNITED INTERNET AG**

Fiscal year 2017 and outlook 2018

Frankfurt/Main, March 22, 2018



#### **AGENDA**

Company development 2017

Results of the fiscal year 2017

Outlook 2018







#### **HIGHLIGHTS FISCAL YEAR 2017**

- Investment of Warburg Pincus in the "Business Applications" division
  - United Internet share: 66.7 % / Warburg Pincus: 33.3 %
  - Closing as of Feb. 15, 2017
- Takeover of Strato, #2 in the German hosting market
  - Consolidated since April 2017
- Takeover of ProfitBricks, a technologically leading cloud hosting specialist
  - Consolidated since August 2017
- Merger of 1&1 Telecommunication and Drillisch under the umbrella of United Internet
  - United Internet share in 1&1 Drillisch AG: 73.3 %
  - Consolidated since September 2017
- Merger of affilinet GmbH and AWIN AG to create a leading affiliate marketing provider
  - United Internet share in AWIN: 20.0 % / Axel Springer: 80.0 %
  - Deconsolidation of affilinet as of October 1, 2017



#### **KPIs FISCAL YEAR 2017**

22.89 million customer contracts: + 6.10 million, thereof 880,000 from organic growth,
 1.87 million from Strato takeover, 3.35 million from Drillisch takeover

Sales and earnings figures*	2016	2017	Change
Sales	3,808.1	4,206.3	+ 10.5 %
EBITDA, operative**	835.4	979.6	+ 17.3 %
EBITDA	835.4	1,253.3	+ 50.0 %
EBIT, operative**	642.7	705.9	+ 9.8 %
EBIT	642.7	958.9	+ 49.2 %
EPS continued operations, operative before PPA **	2.27	2.34	+ 3.1 %
EPS continued operations	0.86	3.06	+ 255.8 %

- Strato and ProfitBricks consolidation: sales: + €104.0 million / EBITDA: + €39.7 million
- Drillisch consolidation: sales: + €223.0 million / EBITDA: + €56.8 million
- Regulatory effects / TEFD DSL-migration: sales: €44.5 million / EBITDA: €17.1 million
- FX effects: sales: €8.2 million / EBITDA: €3.5 million

<sup>\*\* 2017</sup> without revaluation of Drillisch shares / ProfitBricks shares (EBITDA/EBIT: + €319.1 million; EPS: + €1.59), M&A transaction costs (EBITDA/EBIT: - €17.1 million; EPS: - €0.06), restructuring costs offline sales (EBITDA/EBIT: - €28.3 million; EPS: - €0.10), trademark writedowns (EBIT: - €20.7 million; EPS: - €0.07), financing costs Drillisch (EPS: - €0.01), writedown on Rocket Internet (EPS: - €0.10) and one-off tax effect from WP investment and Drillisch investment (EPS: - €0.21); 2016 without Rocket Internet writedown (EPS: - €1.25)



<sup>\*</sup> After deconsolidation of affilinet, prior year adjusted

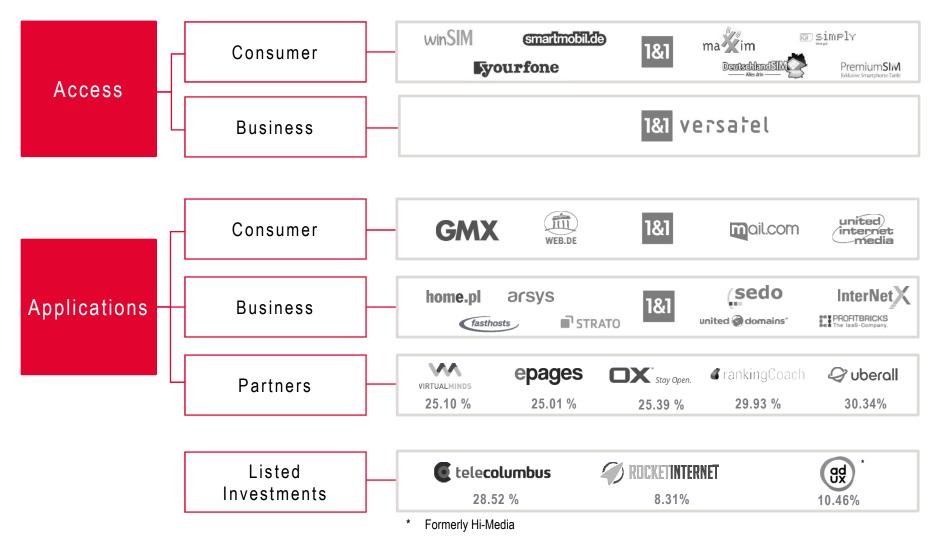
#### 2 SEGMENTS: ACCESS & APPLICATIONS

**ACCESS APPLICATIONS Motivated team** • 9,400 employees, of which approx. 3,000 in product management, development and data centers **Networks** Content Sales strength • More than 5 million contracts p. a. • 50,000 registrations for free services every day **Operational Excellence**  58 million accounts in 12 countries 10 data centers Standard-User 90,000 servers in Europe and USA equipment software Powerful network infrastructure • 45,000 km of fiber network Up to 30 % mobile network capacity of Telefónica



#### **BRANDS & INVESTMENTS**

(As of: December 31, 2017)





## "ACCESS" IN FISCAL YEAR 2017

- BUSINESS ACCESS
- CONSUMER ACCESS

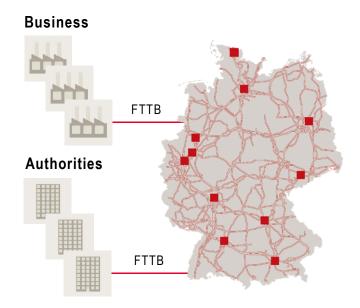
- BUSINESS APPLICATIONS
- CONSUMER APPLICATIONS



#### **BUSINESS ACCESS**

- Second-largest German fiber-optic network
- Project business and plug-and-play solutions for medium-sized companies





- Fiber-optic network with a length of 44,889 km (prior year: 41,644 km)
- In 250 German cities, including
   19 of the 25 largest cities
- 8,188 directly connected locations (prior year: 7,460)

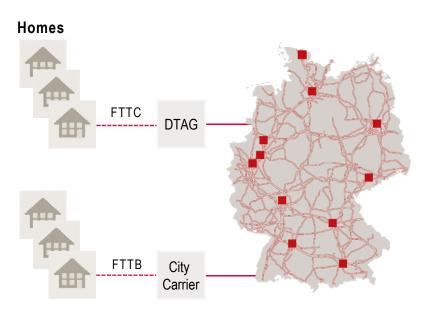


#### **CONSUMER ACCESS: FIXED-LINE BUSINESS**

- Largest alternative German DSL provider
- Connect fixed line test: Winner in 2015, #2 in 2016, winner in 2017







- Gradual migration from ADSL to VDSL / Vectoring
- Target infrastructure: Last mile via VDSL/Vectoring from DTAG (Layer 3, in parallel gradual expansion of Layer2 infrastructure) and via fiber-optic connection of regional networks



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#### **CONSUMER ACCESS: MOBILE BUSINESS**

- Germany's leading MVNO
- Broad market coverage

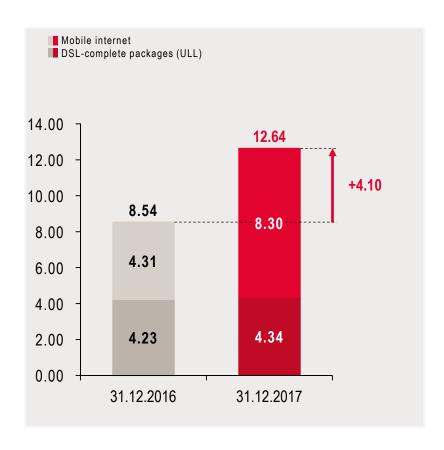
Main brand	1&1		
Co-brands	GMX WEB.DE		
Discount brands	smartmobil.de syourfone simply  Deutschlandsim ma im winSIM PremiumSIM Eddusive Smartphone Tarife		

- TEFD remedy partner with long-term guaranteed access on up to 30 % of network capacity and all future technologies
- Additional wholesale contract with Vodafone



#### **CONSUMER ACCESS: CUSTOMER CONTRACTS**

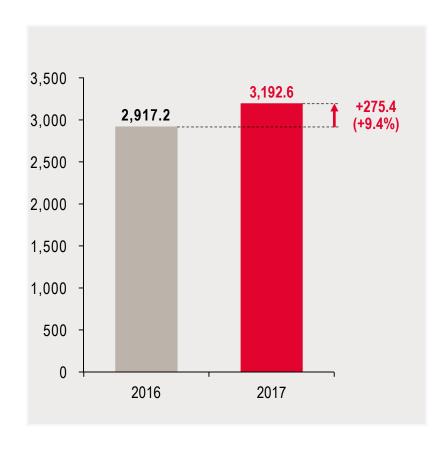
(in million)



- 12.64 million customer contracts with monthly basic fees in current product-lines (+ 4,100,000), thereof 3.35 million from Drillisch transaction
  - 8.30 million mobile internet contracts (+ 3,990,000)
  - 4.34 million DSL-complete packages (+ 110,000)
- Furthermore 0.47 million customer contracts without basic fee and service provider contracts and
   0.11 million in expiring product-lines (T-DSL / R-DSL)

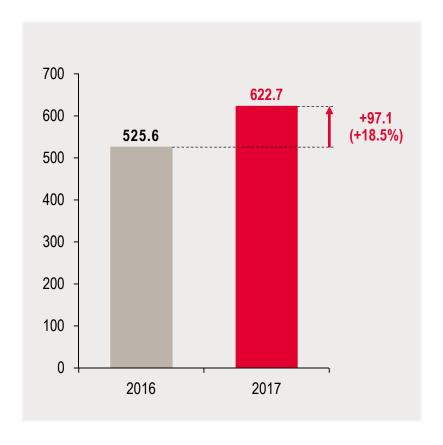


#### **ACCESS: SALES**



- € 3.193 billion sales (+ 9.4 %)
  - Consumer: € 2.782 billion (+ 15.2 %), thereof
    - + € 223.0 million from Drillisch transaction
    - + € 52.1 million from reclassification of the mass market business from Business access
    - € 29.7 million from regulatory effects
  - Business: € 447.9 million (- 12.8 %), thereof
    - € 14.8 million from regulatory effects
    - € 18.8 million one-off rev. from project business
    - € 52.1 million from reclassification of the mass market business to Consumer access

#### **ACCESS: EBITDA**

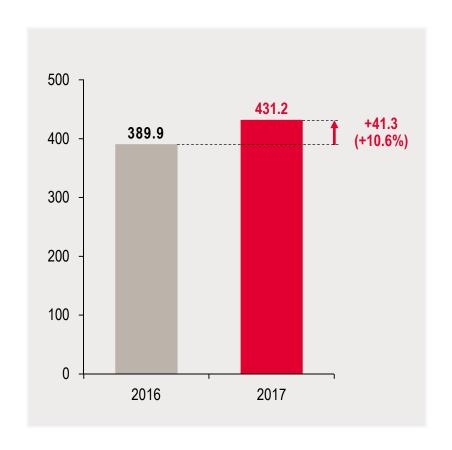


- € 622.7 million\* EBITDA (+ 18.5 %)
  - Consumer: € 541.2 million (+ 36.9 %), thereof
    - + € 56.8 million from Drillisch transaction
    - + € 34.1 million from reclassification of the mass market business from Business access
    - € 15.7 million regulatory effects
  - Business: € 81.5 million (- 34.3 %), thereof
    - € 1.4 million from regulatory effects
    - € 7.9 million one-off revenues from project business
    - € 34.1 million from reclassfication of the massmarket business to Consumer access
- 19.5 % EBITDA-margin (prior-year: 18.0 %)

<sup>\*</sup> Excl. extraordinary result of € 303.0 million from Drillisch transaction (revaluation of the Drillisch shares already acquired before the conclusion of the overall transaction) and excl. restructuring costs from offline distribution at 1&1 Drillisch of € 28.3 million



#### **ACCESS: EBIT**



- € 431.2 million\* EBIT (+ 10.6 %)
  - PPA writedowns on 1&1 Drillisch reducing EBIT growth
  - 13.5 % EBIT-margin (prior-year: 13.4 %)

<sup>\*</sup> Excl. extraordinary result of € 303.0 million from Drillisch transaction (revaluation of the Drillisch shares already acquired before the closing of the overall transaction) and excl. restructuring costs from offline sales at Drillisch of € 28.3 million

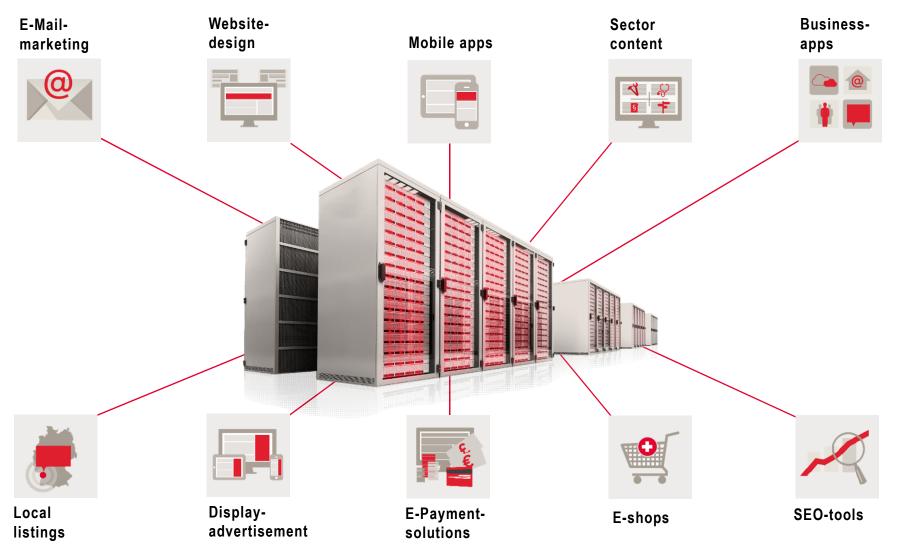
## "APPLICATIONS" IN FISCAL YEAR 2017

- BUSINESS ACCESS
- CONSUMER ACCESS

- BUSINESS APPLICATIONS
- CONSUMER APPLICATIONS



## BUSINESS APPLICATIONS: FROM WEBHOSTER TO E-BUSINESS SOLUTIONS PROVIDER



#### **BUSINESS APPLICATIONS: ASSETS**

- Leading European provider
- Active in 12 countries: #1 in Germany, Poland and Spain, #2 in UK und France\*

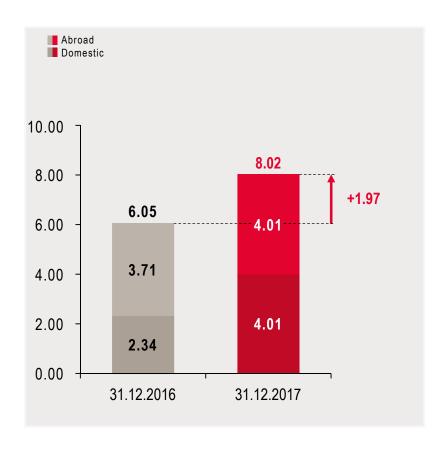


<sup>\*</sup> Measured by the number of managed country domains



#### **BUSINESS APPLICATIONS: CUSTOMER CONTRACTS**

(in million)



- 8.02 million customer contracts (+ 1,970,000),
   thereof 1.87 million from Strato-takeover
  - 4.01 million domestic
  - 4.01 million abroad



# CONSUMER APPLICATIONS: FROM E-MAIL SERVICE TO COMMAND CENTER FOR COMMUNICATION, INFORMATION AND IDENTITY MANAGEMENT





#### **CONSUMER APPLICATIONS: ASSETS**

- One of the leading providers in Consumer Applications
- 30.5 million active user accounts in Germany more than 50% market share in private emails

	E-Mail*	Cloud*	Content*	eIDAS/ De-Mail
mail.com WEB.DE  1&1  GMX	#1	#3	#1	#1
$\mathbf{T}\cdots$	#2	#6	#2	#2
Google	#3	#2	-	-
Microsoft	#4	#5	n.a.	-
YAHOO!	#11	#9	n.a.	_

- Differentiation through data protection and data security
- Advertising marketing via
   United Internet Media

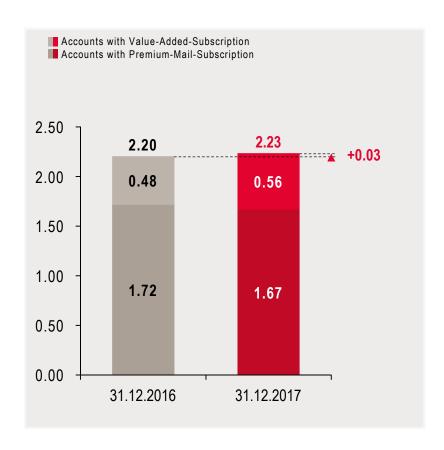


E-Mail and Cloud storage: Representative survey of Convios Consulting on behalf of United Internet, 2017 (privately most used e-mail / cloud provider in Germany)

Content: Reuters Digital News Report, 2016 (most used news provider in Germany)

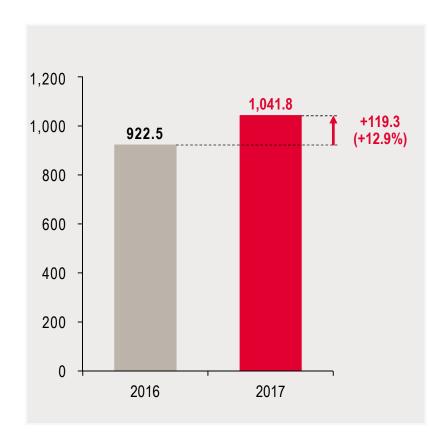
## **CONSUMER APPLICATIONS: CUSTOMER CONTRACTS**

(in million)



- 2.23 million pay products (+ 30,000)
- 35.42 million free accounts (+ 1,130,000), thereof
  - 20.4 million with mobile usage (+ 2,200,000)
  - 18.1 million with cloud storage (+ 600,000)

#### **APPLICATIONS: SALES\***

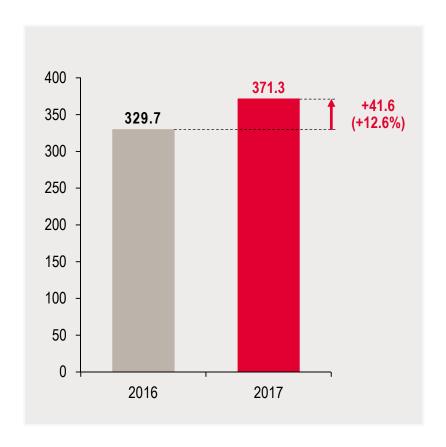


- € 1.042 billion sales (+ 12.9 %)
  - Consumer: € 284.2 million (+ 0.2 %)
    - weak portal advertising business in Q1
  - Business: € 762.1 million (+ 19.3 %), thereof
    - + € 104.0 million Strato-/ProfitBricks takeover
    - € 8.2 million FX effect



<sup>\*</sup> After deconsolidation of affilinet, prior year adjusted

#### **APPLICATIONS: EBITDA\***



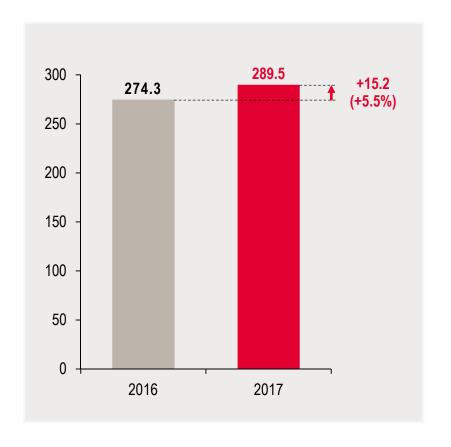
- € 371.3 million\*\* EBITDA (+ 12.6 %)
  - **■** Consumer: € 124.0 million (- 2.7 %)
    - weak portal advertising business in Q1
  - Business: € 247.3\*\* million (+ 22.1 %), thereof
    - + € 39.7 million Strato/ProfitBricks takeover
    - € 3.5 million FX effect
- 35.6 % EBITDA-margin (prior year: 35.7 %)



<sup>\*</sup> After deconsolidation of affilinet; prior year adjusted

<sup>\*\*</sup> Without extraordinary result of € 16.1 million from ProfitBricks takeover and without € 8.7 million M&A costs

#### **APPLICATIONS: EBIT\***



- € 289.5 million\*\* EBIT (+ 5.5 %)
  - PPA writedowns on Strato reducing EBIT growth
- 27.8 % EBIT-margin (prior-year: 29.7 %)



<sup>\*</sup> After deconsolidation of affilinet, prior year adjusted

<sup>\*</sup> Without extraordinary result of € 16.1 million from ProfitBricks takeover and without € 8.7 million M&A costs

**RESULTS FISCAL YEAR 2017** 



## GROUP: CUSTOMERS, SALES AND RESULTS AS OF DEC. 31, 2017

(contracts in million/ financial figures acc. to IFRS in € million; after deconsolidation affilinet)

	2016*	2017**	Change
Customer contracts in current product-lines	16.79	22.89	+ 6.10 million
Sales	3,808.1	4,206.3	+ 10.5 %
EBITDA, operative**	835.4	979.6	+ 17.3 %
EBITDA	835.4	1,253.3	+ 50.0 %
EBIT, operative**	642.7	705.9	+ 9.8 %
EBIT	642.7	958.9	+ 49.2 %
EBT, operative	617.5	662.1	+ 7.2 %
EBT	362.6	891.0	+ 145.7 %
EPS, from continuing operations, operative before PPA-impairment (in €)	2.27	2.34	+ 3.1 %
EPS, from continued operations, operative (in €)	0.86	3.06	+ 255.8 %

<sup>\* 2016</sup> without Rocket writedown (EBT:- € 254.9 million; EPS: - €1.25)

united internet

<sup>\*\* 2017</sup> without revaluation of Drillisch shares / ProfitBricks shares (EBITDA/EBIT: +€319.1 million; EPS: +€1.59), M&A transaction costs (EBITDA/EBIT: -€17.1 million; EPS: -€0.06), restructuring costs offline-distribution (EBITDA/EBIT: -€28.3 million; EPS: -€0.10), trademark writedown (EBIT: -€20.7 million; EPS: -€0.07), financing costs Drillisch (EBT: €3.0 million; EPS: -€0.01), writedown Rocket Internet (EBT € 19.8 million; EPS: -€0.10) and one-off tax effect from WP investment and Drillisch investment (EPS € -0.21)

## **GROUP: BALANCE SHEET AS OF 31 DECEMBER 2017 (I)**

(acc. to IFRS in €k)

Assets	31.12.2016	31.12.2017	Comments
Property, plant and equipment / intangible assets	1,024,476	2,140,762	<ul> <li>Capex: € 233.5m; D&amp;A: € 295.1m</li> <li>Increase due to Strato/Drillisch transaction</li> </ul>
Goodwill	1,087,685	3,579,780	<ul> <li>Increase due to Strato/Drillisch transaction</li> </ul>
Financial assets	1,043,234	751,748	<ul> <li>Stock exchange values of AdUX and Rocket Internet; book values Tele Columbus and other strategic investments</li> <li>Decrease due to ProfitBricks and Drillisch transaction</li> </ul>
Accounts receivable	283,866	343,571	<ul> <li>Slight increase due to expanson of business</li> </ul>
Inventories, prepaid expenses and other assets	532,730	551,429	<ul> <li>Prepaid expenses: €193.2m; inventories:</li> <li>€44.7m; deferred tax assets: €155.2m;</li> <li>tax refund claims: €58.2m</li> </ul>
Cash and cash equivalents	101,743	238,522	
Total	4,073,734	7,605,812	



## **GROUP: BALANCE SHEET AS OF 31 DECEMBER 2017 (II)**

(acc. to IFRS in €k)

Liabilities and equity	31.12.2065	31.12.2017	Comments
Equity	1,197,812	4,050,559	• Equity ratio: 53.3 % (prior year 29.4 %)
Liabilities due to banks	1,760,653	1,955,781	<ul><li>Bank liabilities (net):</li><li>€1,713.3m (prior year: €1,658.9m)</li></ul>
Trade accounts payable	383,189	408,921	<ul> <li>Increase due to expansion of business</li> </ul>
Accrued taxes and deferred tax liabilities	158,356	520,929	<ul> <li>Increase due to Strato/Drillisch transaction</li> </ul>
Other accrued liabilities	52,908	82,897	
Other liabilities	251,493	291,848	<ul> <li>Thereof non-current: €97.5m (IRUs / leased network of Versatel)</li> </ul>
Deferred revenues	269,323	294,877	<ul> <li>Increase due to expansion of business</li> </ul>
Total	4,073,734	7,605,812	



## **GROUP: BALANCE SHEET AS OF 31 DECEMBER 2017 (III)**

(acc. to IFRS in €k)

	31.12.2016	31.12.2017	Comments
Operative cash flow	644,203	656,394	
Cash flow from operating activities	486,983	655,706	<ul> <li>2017 without capital gains tax refund (€70.3m)</li> </ul>
Cash flow from investing activities	- 422,687	- 897,688	Capex: €233.5m (prior year: €168.9m); transactions: € 528.1m for Strato, Drillisch, ProfitBricks (prior year: € 0.3m) investments: € 127.9m for Tele Columbus, Drillisch and rankingCoach (prior year: €266.4m Tele Columbus)
Free cash flow*	323,016	424,431	<ul> <li>2017 without capital gains tax refund (€70.3m)</li> </ul>

<sup>\*</sup> Free cash flow is defined as cash flow from operating activities, less capital expenditures, plus payments from the disposal of intangible assets and property, plant and equipment



**OUTLOOK 2018** 



#### **ROADMAP 2018 (I)**

- Business Access
  - Further expansion of the fiber optic network organically and through acquisitions
  - Development of BNGs for VDSL/Vectoring based on Layer-2 (Target 2018: approx. 500 of 897 BNGs)
- Consumer Access
  - Consistent management team
  - Merger of previously separated organizations
  - Streamlining of the brand portfolio
  - Expansion of marketing to existing customers
  - Improved retention process for discount brands
  - Approx. 1.2 million new DSL and mobile internet contracts
    - Increase of the marketing budget
    - Additional smartphone subsidies



#### ROADMAP 2018 (II)

- Business Applications
  - Technical projects for platform integration
  - Rebranding of 1&1 Hosting division
- Consumer Applications
  - Reduction of advertising space at GMX and WEB.DE
  - Expansion of data-driven business models for better monetization of advertising space
  - Start of net-ID, the Log-in-Allianz with RTL, Pro7Sat1and Zalando
    - Creation of Europe's largest big data platform with over 40 million user profiles
    - Open for other companies
    - Complete data sovereignty for the user



#### **GUIDANCE 2018**

- Sales increase to approx. € 5.2 billion
  - Strong contract growth
  - Consolidation of Strato / ProfitBricks and 1&1 Drillisch for a full year
  - Increased use of subsidized smartphones in connection with the earlier realization of hardware sales in accordance with IFRS 15 (sales effect: approx. € 200 million)
- EBITDA increase to approx. € 1.2 billion, therein included
  - approx. € 300 million additional smartphone subsidies (return via higher tariff prices)
  - approx. + € 300 million from accounting in accordance with IFRS 15
  - approx. € 30 million increased marketing budget at Consumer Access
  - approx. € 20 million adjusted monetisation of advertising at Consumer Applications
  - approx. + € 50 million synergies from the merger with Drillisch
  - Moreover included,
     approx. € 50 million one-offs for integration projects at Consumer Access and Business Applications



# UNITED INTERNET AG

Our success story continues!

